AGENDA *(subject to change)*

CROSS-COHORT EXCHANGE
A Marketplace of Ideas

**Thursday, May 14, 2015**

**11:45a – 2:15p**  
**Opening Lunch** (Past AL Fellows and Partners only)  
Location: Russell House Tavern – Harvard Square  
14 John F. Kennedy St, Cambridge

**1:45p – 3p**  
**Past AL Fellows’ Activity: Self-Guided Tour, Harvard Art Museums**  
(Optional for Past AL Fellows and Partners)  
Location: 32 Quincy Street, Cambridge

**3:30p – 4p**  
**Cross-Cohort Exchange Introduction**  
Location: HBS, Batten Hall, 2nd Floor

**4p – 5p**  
**Gallery Walk**  
Location: HBS, Batten Hall, 2nd Floor

**5p – 5:30p**  
**Break**

**5:30p – 6p**  
**Debrief**  
Location: HBS, Batten Hall, 2nd Floor

**6p – 6:45p**  
**Affinity Groups**  
Location: HBS, Batten Hall, 2nd Floor

**6:45p–7:15p**  
**Debrief Closing**  
Location: HBS, Batten Hall, 2nd Floor

**7:15p–7:30p**  
Shuttle service pick-up in Spangler Circle, drop-off at Knafel Center

**7:30p – 10p**  
**Dinner and Dancing**  
Location: Knafel Center, 10 Garden Street, Cambridge

*Updated 5.11.15*
Friday, May 15, 2015

8a – 8:30a  Continental Breakfast
Location: HBS, Aldrich 112

8:30a – 10a  Innovating Our Way Out of Traffic Jams
Leadership to Reinvent Transportation and Infrastructure

Keynote: Rosabeth Moss Kanter, Professor, Harvard Business School, Chair and Director, Harvard Advanced Leadership Initiative

The sorry state of American infrastructure affects businesses and everyday lives: commuters stuck in traffic congestion; delayed goods at higher cost; human suffering from collapsing bridges or train derailments; public transit that fails in severe weather or fails to connect poor neighborhoods to jobs; and other weaknesses compared to international competitors. Drawing from her just-published book, MOVE: Putting America's Infrastructure Back in the Lead, Professor Kanter will take a sweeping look across modes of transportation and changing industries to illuminate the roots of the current system mess and where the leadership will come from to initiate dramatic improvement. Among the important players are visionary civic leaders, app-creating technology entrepreneurs, established companies getting on the Big Data bus, and investors seeing the potential of sector change. Success stories include the Port of Miami Tunnel routing ever-larger cargo trucks off city streets; projects untangling Chicago's notorious "grade crossing" to separate rail and streets; or creative airline pilots using tablets and Next Gen software to help cope with bad weather. Bringing infrastructure into the 21st century can net "quintuple wins" in health/safety, efficiency/cost-saving, productivity, cleaner air, and economic growth opportunities. It takes combining innovation with collaboration -- in short, advanced leadership.

10a – 10:15a  Break and Informal Mingling

10:15a – 11:45a  Panel I: Making Progress on Projects: Panel of Past AL Fellows from the 2009 – 2014 cohorts will describe their own project progress, challenges, and solutions

Moderator: James Honan, Professor, Harvard Graduate School of Education, Co-Chair and Senior Associate Director, Harvard Advanced Leadership Initiative

- John Conley, 2014 AL Fellow
- Jim and Mary Kozlowski, 2014 AL Fellow and Partner
- Doug Rauch, 2010 AL Fellow, 2011 Senior AL Fellow
11:45a – 12:30p  Lunch

12:30p – 2p  Panel II: Making Progress on Projects: Panel of Past AL Fellows from the 2009 – 2014 cohorts will describe their own project progress, challenges, and solutions

Moderator: James Honan, Professor, Harvard Graduate School of Education, Co-Chair and Senior Associate Director, Harvard Advanced Leadership Initiative

- Laurent and Rumiko Adamowicz, 2010 AL Fellow and Partner, 2011 Senior AL Fellow
- Torsten Thiele, 2014 AL Fellow
- Marissa Wesely, 2014 AL Fellow

2p  Conclusion