Tackling the Biggest Challenges through Education  
A task for Advanced Leaders

Educational improvement is typically understood as helping schools and universities better achieve their goals, that is: become more efficient and effective. A special challenge for advanced leadership is to help education organizations remain relevant. Adaptive leadership seeks to align what schools with emerging needs from broader societal needs, trends and opportunities. This think tank will explore how efforts to achieve relevancy align with incremental improvements aimed at increasing efficiency.

This think tank will focus on the question of what are some of humanity’s biggest challenges, and in what way those can be addressed by educational institutions. We will examine, in particular, what role can advanced leaders play in fostering the necessary adaptive changes that lead educational institutions to greater relevancy. We will examine the role of education with regards to four broad global challenges: ethnic and religious conflict, inequality and environmental sustainability.

This Education Think Tank will build on the two previous think tanks of the year, focused on public health and sustainability, and add the challenges of ethnic and religious conflict and of inequality, to frame our discussions. With regards to inequality we will examine options to advance race and class justice as well as gender justice. The Program includes panels designed to examine key aspects of these challenges, as they relate to education, to examine opportunities for leadership, including leadership displayed by past ALI Fellows in the education space and other advanced leaders. The program includes several design workshops in which participants will engage in the design of solutions to these challenges.
AGENDA (Subject to change)

EVENT LOCATIONS
Harvard Graduate School of Education, Askwith Auditorium in Longfellow Hall,
13 Appian Way, Cambridge, MA 02138

The Charles Hotel, One Bennett Street, Cambridge, MA 02138

Thursday, April 23, 2015

2:00-3:00  Registration  
Location: Harvard Graduate School of Education, Askwith Auditorium, Longfellow Hall

3:00-3:45  Building on Public Health and Environmental Think Tanks  
This session, open only to current and past ALI Fellows, will be a panel discussion with the co-chairs of those think tanks, at which Fernando Reimers will invite them to draw out the implications of those think tanks for education. The central questions of this panel are: What are the key take aways from those think tanks? How can education institutions contribute to addressing the key challenges in public health and sustainability? What can Advanced Leaders do?

Chair:  Fernando Reimers  
Professor, Harvard Graduate School of Education  
Co-Chair, Harvard Advanced Leadership Initiative

Speakers:  Howard K. Koh, M.D.  
Professor, Harvard T.H. Chan School of Public Health  
Co-Chair, Harvard Advanced Leadership Initiative

Michael Toffel  
Professor, Harvard Business School

3:45-4:00  Break

4:00-6:30  Askwith Forum: How Can Education Address the Biggest Global Challenges?

Chair:  Fernando Reimers  
Professor, Harvard Graduate School of Education  
Co-Chair, Harvard Advanced Leadership Initiative

Speakers:  Rosabeth Moss Kanter  
Professor, Harvard Business School  
Chair and Director, Harvard Advanced Leadership Initiative

William Clark  
Professor, Harvard Kennedy School

Diana Eck  
Professor, Harvard Divinity School
Nan Keohane  
Professor, Princeton University

Howard Koh  
Professor, Harvard T.H. Chan School of Public Health  
Co-Chair, Harvard Advanced Leadership Initiative

6:30-8:30  **Dinner (by invitation)**  
Location: Harvest, 44 Brattle Street, Cambridge

**Friday, April 24, 2015**

8:00-8:30  **Registration and Continental Breakfast**  
Location: Charles Hotel, One Bennett Street, Cambridge

8:30-9:00  **Opening Remarks**  
Fernando Reimers  
Professor, Harvard Graduate School of Education  
Co-Chair, Harvard Advanced Leadership Initiative

9:00-10:30  **Breakout Sessions**

**Breakout A  Ethnic and Religious Conflict**

Chair: Allen Counter  
Director, Harvard Foundation  
Professor, Faculty of Arts and Sciences

Speakers: Richard Wike  
Director, PEW Research Center, Global Attitudes Project

   Ali Asani  
Professor, Faculty of Arts and Sciences

   Diane Moore  
Senior Lecturer, Harvard Divinity School

   Adam Strom  
Director of Research, Facing History and Ourselves

**Breakout B  Social and Ethnic Inequality**

Chair: TBD

Speakers: Carol Goss, *What role for Foundations?*  
2014 AL Fellow

   Ray Jetson, *Building Coalitions for Societal Improvement*  
2010 AL Fellow and 2011 Senior AL Fellow
Carol Johnson, *Leading Public Districts to Support All Students*
2014 AL Fellow and 2015 Senior AL Fellow

Paul Lee, *Career Advancement for All*
2013 AL Fellow and 2014 Senior AL Fellow

Eric Waldo, Executive Director Reach Higher Initiative.
Office of the First Lady of the United States

Michael Rubenstein, *Beacon Academy*
2014 AL Fellow

### Breakout C  Gender Equality and Legal Rights

Legal structures often have gender disparate outcomes, whether or not they are written with that intention. Everything from access to education to freedom from violence is impacted by legal frameworks. This panel will discuss how legal structures can either benefit or harm individuals and the best strategies for positive outcomes while navigating existing legal systems.

**Chair:** Victoria Budson  
Harvard Kennedy School

**Speakers:**
- Jeni Klugman  
  Director, Gender and Development the World Bank
- Farah Pandith  
  US Department of State Special Representative to Muslim Communities
- Daniel Manne  
  Post-Doctoral Fellow Ethics and Public Life, Cornell University

**10:30-11:00 Break**

**11:00-12:30 Breakout Sessions**

### Breakout D  Gender Inequality and Education

**Chair:** TBD

**Speakers:**
- Jacqueline Bhabha  
  Professor, Harvard Kennedy School
- Kathy Hurley, *Girls Thinking Global*
  2014 AL Fellow
- Nina Lahoud  
  2013 AL Fellow and 2014 Senior AL Fellow
- Marissa Wesley  
  2014 AL Fellow
Breakout E  Public Health

Chair: Howard K. Koh, M.D.
Professor of Practice, Harvard T.H. Chan School of Public Health
Co-Chair, Harvard Advanced Leadership Initiative

Mark Feinberg, M.D.  Building Coalitions and Educating Influencers
2012 AL Fellow & 2013 Senior AL Fellow

Tom Santel, Building Coalitions and Educating Influencers
2011 AL Fellow

12:30-1:30  Lunch

1:30-2:30  The Role of the University in Addressing Global Challenges

Jorge Dominguez
Vice-Provost, Harvard University

2:30-4:00  Breakout Sessions

Breakout F  Global Inequality

Chair: Fernando Reimers
Professor, Harvard School of Education
Co-Chair, Harvard Advanced Leadership Initiative

Speakers: Felipe Barrera-Osorio
Professor, Harvard Graduate School of Education

Charito Kruvant
President, Creative Associates International

Charlie MacCormack
Former President, Save the Children

Luther Luedtke
President, Education Development Center

Breakout G  Environmental Sustainability

Chair: Arjun Gupta
2014 AL Fellow and 2015 Senior AL Fellow

Heather Henriksen
Director, Office of Sustainability, Harvard University

John Spengler
Professor, Harvard T.H. Chan School of Public Health
Breakout H Gender Equality and Economic Opportunity

One main goal of education is to provide a means to economic opportunity, and there remains a gender gap in economic inequality. Across the lifespan from early childhood classroom experiences to how employers value and reward educational achievements, a high quality and ongoing education is key to fostering economic opportunity in society. These experts will address how education can be structured to maximize learning and minimize inequality as well as how employers and policymakers can expand economic opportunities.

Chair: Victoria Budson
Executive Director, Women and Public Policy Program, Harvard Kennedy School

Nilanjana Dasgupta
Professor of Psychology, University of Massachusetts Amherst

Janice Ellig
CEO, Chadick Ellig

4:00-5:00 Getting to Scale with Innovation

Moderator: Fernando Reimers
Professor, Harvard Graduate School of Education
Co-Chair, Harvard Advanced Leadership Initiative

Chris Dede
Professor, Harvard Graduate School of Education

Ann Punzak Marcus
2012 AL Fellow and 2013 Senior AL Fellow

Wendy Kopp
CEO and Co-Founder, Teach for All

Saturday, April 25, 2015

7:30-8:00 Registration and Continental Breakfast
Location: Charles Hotel, One Bennett Street, Cambridge

8:00-10.00 Design Workshop/TBA

Four concurrent workshops will engage participants in the design of innovative solutions through education interventions to the four challenges examined at the think tank.
10:00- 10:30  Break

10:30-12.00  Cross-Cutting Themes on Educating for Relevance
Moderator  James Honan
Senior Lecturer, Harvard Graduate School of Education
Co-Chair and Senior Associate Director, Harvard Advanced Leadership Initiative

Amy Edmondson
Professor, Harvard Business School

Rick Weissbourd
Professor, Harvard Graduate School of Education

Shelly London
2009 AL Fellow

12:00-1:00  Closing Session, only for current AL Fellows
Action Steps: What Can/Should Advanced Leaders Do?

Moderators  Fernando Reimers
Professor, Harvard Graduate School of Education
Co-Chair, Harvard Advanced Leadership Initiative

Rosabeth Moss Kanter
Professor, Harvard Business School
Chair and Director, Harvard Advanced Leadership Initiative