**News from the Advanced Leadership Initiative**

**Inside March 2014**

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**For experienced leaders transitioning from their primary income-earning careers to their next years of service to communities and the world.**
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**Upcoming Events**

Please join the Advanced Leadership Initiative for the following upcoming events.

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**YOU’RE INVITED**

**Innovations in Health Think Tank**  
March 27-28, 2014

This year’s Think Tank format will be quite different from previous years and our hope is to generate a lively discussion amongst panelists and participants. While the focus will again be on health care reform and its implications for the US, there will be three introductory keynote talks presenting health care reform in the US, Organization for Economic Co-operation and Development (OECD) and Turkey. The background keynotes will be followed by breakout sessions where participants are asked to develop strategies to improve or redesign the US health care system, followed by a plenary session for discussion and comment.

*An updated agenda for the Health Care Think Tank has been added to the Advanced Leadership events page.*

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**Education Think Tank**  
April 24-26, 2014

*Education for the 21st Century*

During the first fourteen years of the 21st Century the world continues to change at steady pace, with changes that expand human well being and others that constrain it. Schools, one of humanity’s most remarkable inventions to allow each generation to pass on to the next the skills and dispositions that enable them to shape the future, must change accordingly. This Think Tank will engage participants in a rich exploration of key themes pertaining to how it is that schools prepare the young to become architects of their own lives and contributing members of their communities. We will examine what are the skills that schools should help students develop? How do they differ from skills considered important in the past? How do those align with economic revitalization and growth? With civic participation and democratic engagement? How do schools balance the goals of fostering academic excellence with doing this fairly, for all students? Building on an annual tradition of education convening that engages current and past Advanced Leadership Initiative Fellows with leaders of thought and practice in education research and reform, this year’s Think Tank will engage with some of the critical education issues of our times.

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**Cross-Cohort Exchange**  
Harvard University  
May 15-16, 2014

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Registration for Think Tanks and Cross-Cohort Exchange is now open. Please visit the Advanced Leadership Initiative events page for registration information:

http://advancedleadership.harvard.edu/events/
Advanced Leadership Initiative in Harvard Magazine

The Advanced Leadership Initiative was featured in the March/April issue of Harvard Magazine, in the article, "Advancing Leadership: ‘Third-stage’ learners using a novel Harvard curriculum engage social challenges." The AL Fellowship year at Harvard is a transformational experience that educates and deploys accomplished leaders. Harvard Magazine captured this sentiment in its profile of ALI and its vital role in employing a leadership force that can think differently about community, national, global problems and bring innovative solutions.

Read the full article here:

http://harvardmagazine.com/2014/03/advancing-leadership#article-images

America on the Move

On February 26 - 28, over 200 participants, including 2014 AL Fellows, transportation and infrastructure experts, industry leaders, and government officials convened at Harvard Business School for the “America on the Move” Summit. Harvard Business School professor and Chair and Director of the Advanced Leadership Initiative, Rosabeth Moss Kanter conceived of, and led the summit, with significant help from Harvard Law School Professor and Co-Chair of the Advanced Leadership Initiative Charles Ogletree and 2010 AL Fellow and former U.S. Secretary of Transportation Rodney Slater. This summit, an invitation-only initiative born out of the Harvard Business School’s U.S. Competitiveness Project, engaged top leaders across sectors in dialogue to address America’s ailing transportation system and ways to rejuvenate it.

Speakers included 2009 AL Fellow and Administrator, National Aeronautics and Space Administration (NASA) Hon. Charles F. Bolden, Jr., Chairman & CEO, General Electric Company, Jeffrey Immelt, among other leading industry experts. These speakers and attendees prioritized pain points and bottlenecks that can be removed, innovations that can be applied, and opportunities for leaders to act. Over the course of three days (2 days for the HBS Summit and 1 day of Post-Summit Conversations hosted by the Advanced Leadership Initiative), providers and users worked to find smart solutions that will get people to work, goods to where they’re needed, information circulating, communities connecting, and economies developing. 2014 AL Fellows also had the opportunity to hear remarks from United States Senator Elizabeth Warren at a post-summit dinner, as well as United States Senator Barbara Mikulski at a post-summit lunch.

By the conclusion of the multi-day summit, Advanced Leadership Fellows uniformly saw the importance of transportation and infrastructure in America. Their motivation and passion for the days’ topics of discussion helped to move the agenda forward into exciting and productive directions and discussions, uncovering more safe, efficient, convenient, and sustainable solutions to the complex challenges presented to them during the summit.

Read more about "America on the Move" and key topics covered during the summit here:

Harvard Gazette
http://news.harvard.edu/gazette/story/2014/02/bad-bridges-to-nowhere/

HBS Working Knowledge
http://hbswk.hbs.edu/item/7480.html
Dan Cunningham

Dan has been invited to speak on the subject of US Competitiveness and Improving Midwest Prosperity by the Harvard Club of Cincinnati and the Harvard Business School Club of Cincinnati on April 10. Attendees have the opportunity to hear Dan’s ideas and engage with his work.

Richard Gluck

Richard was recently interviewed about China for an article, “Going Out’ for logistics know-how,” for the February 2014 issue of American Shipper, a website and magazine dedicated to international shipping, air cargo and logistics.

“As China develops its interior and urbanizes, its need to improve transport grows. Look for an increase in investment in and acquisitions of logistics companies by the Chinese in coming years, said Richard Gluck, a partner at Washington law firm Garvey Schubert Barer (GSB).

Ann MacDougall

As follow-up to Ann’s appointment as President of Encore.org, as featured in last month’s e-news, a press release has been issued further outlining her appointment.

Mahendra Lal Bapna

Mahendra recently launched his new initiative, University-21, a premier, global consulting firm that helps higher, vocational and professional educational institutions address strategic issues such as performance improvement, operating efficiency, cost reduction, management, growth strategy, organizational effectiveness, branding, joint ventures and funding strategy.

This event is open to all Ivy alumni and interested members of the Greater Cincinnati community.

Learn more about the event here: https://www.eventbrite.com/e/improving-midwest-prosperity-the-hcchbs-spring-lunch-tickets-9826251583

Gluck is outside general counsel to the Transportation Intermediaries Association (TIA), the largest U.S. trade association for third party logistics companies in the United States. In 2012, TIA and the Chinese International Forwarders Association signed a memorandum of agreement to cooperate with each other and help members promote business by learning best practices and removing barriers. Anticipated investment by the Chinese in the U.S. logistic...”

Read the full article here: http://www.americanshipper.com/Main/News/Going_Out_for_logistics_knowhow_56235.aspx


Advanced Leadership Faculty Co-Chair, Professor Fernando Reimers, serves on the governing and advisory board.

Read the full launch announcement: http://indiaeducationdiary.in/Shownews.asp?newsid=28249

Learn more about University-21: http://www.university-21.com/
Steven Strauss

Steven was recently featured on the Canadian Broadcasting Corporation news show, the Current to discuss both the good and the bad around the share economy, or the bartering, lending, selling and borrowing of items, services and skills.

Listen to the entire interview: http://www.cbc.ca/player/Radio/The+Current/ID/2440049417/

Laurent Adamowicz

Laurent’s Bon’App, a smartphone application that helps guide users toward healthier eating habits, has started the Bon’App Ambassador program. This program, “CFI: Campus Food Investigation,” aims to promote healthier food on campus, nationwide.

The program is currently comprised of 12 schools: Harvard, Tufts, UC Berkeley, Cal Poly, U Penn, Boston College, HULT, Simmons College, Northeastern, Wesleyan, Babson, and Boston University. Bon’App welcomes new schools to extend its reach and impact. The more students voice their campus food concerns, the more significant change Bon’App hopes to enact.

Read more about CFI on their Facebook page: https://www.facebook.com/campusfoodinvestigation

PHOTOS FROM AMERICA ON THE MOVE

To view all photos from the America on the Move post-Summit events, please visit the ALI Flickr site here: http://www.flickr.com/photos/harvard_ali/
David Gergen  
Director of the Center for Public Leadership  
Public Service  
Professor of Public Leadership  
Harvard Kennedy School

Professor Gergen’s Center for Public Leadership at Harvard Kennedy School, dedicated to excellence in leadership education and research, and the JFK Jr. Forum hosted cellist Yo-Yo Ma on March 6 for a discussion on the importance of “cultural citizenship.” In conversation with Professor Gergen, Yo-Yo Ma presented a compelling case for increased arts education and cultural entrepreneurship and illustrated his ideas through two innovative cello pieces.

Read the full article highlighting Ma’s visit here:  
http://www.thecrimson.com/article/2014/3/7/yo-yo-ma-cello-iop/

Watch the discussion between Professor Gergen and Yo-Yo Ma here:  
http://www.youtube.com/watch?v=bXvkr5CsCS8

Professor Rosabeth Moss Kanter  
Chair and Director, ALI Ernest L. Arbuckle Professor of Business Administration, Harvard Business School

Professor Kanter recently wrote a series of three articles for Bloomberg View - independent opinions and commentary about the latest news from Bloomberg editors and contributors - centered on themes of transportation and infrastructure, current challenges, and examples and suggestions for improvement.

Big Data in the Driver’s Seat (Part 1)  

What Good Are Airports If You Can’t Get There? (Part 2)  
http://www.bloombergview.com/articles/2014-02-27/what-good-are-airports-if-you-can-t-get-there

Private Investors Can Save Public Infrastructure (Part 3)  

Professor Kanter is a regular contributor to the Wall Street Journal’s “The Experts,” an exclusive group of industry and academic thought leaders on leadership who weigh in on the latest debates. She recently contributed a blog post outlining reasons why CEOs and their companies continue to hoard cash and invest cautiously.

Why Companies Continue to Hoard Cash  
The past month has been an exciting one for the Advanced Leadership Initiative. From a multi-page feature article in Harvard Magazine outlining our work, mission and accomplishments, to the America on the Move Summit and post-Summit Think Tank, ALI continues to garner recognition and make continued progress towards tackling some of society’s biggest challenges.

As the America on the Move Summit chair, I am inspired by the outcomes of the days’ dialogues. I trust that the Advanced Leaders in attendance will leverage their skills and deeper understanding of such a complex, vital challenge to search for ways to improve America’s transportation system.

As spring approaches, I look forward to seeing the Advanced Leadership network of Fellows, Faculty and friends at the Health Care Think Tank next week and Education Think Tank in April.

Rosabeth Moss Kanter  
Chair and Director,  
Advanced Leadership Initiative  
Ernest L. Arbuckle Professor of  
Business Administration  
Harvard University

ELECTRONIC nomination INFORMATION

Below is a link to electronic nomination information. The file contains key facts about the Fellowship, lists of Fellows to date, faculty leaders, and a response form. We hope you will keep this nomination information on file and refer candidates.

If you would like a hard copy of this nomination information, please contact Fellowship Director John Kendzior (john_kendzior@harvard.edu; direct phone 617-496-2452) or any of the ALI staff (main office phone 617-496-5479) will be glad to assist you.


Find past issues of the ALI newsletter online:
http://advancedleadership.harvard.edu/publications/newsletters/
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